

GRI Index

2019 reporting period

We place high importance on providing our stakeholders with the information they need to make informed judgements about our business and approach to sustainability. However, we also recognise that each of our stakeholders' places different expectations upon our business, so we communicate and engage with them in a variety of different ways depending on what they want to know and the significance of their concerns.

To support this engagement process, we continue to report in line with the requirements of the Global Reporting Initiative (GRI).

The Global Reporting Initiative's (GRI) Sustainability Reporting Guidelines, first published in 2000 and most recently in 2016 and 2018 (GRI Standards), provide a framework for reporting on an organisation's economic, social and environmental performance. The GRI Standards are the first global standards for sustainability reporting. They feature a modular, interrelated structure, and represent the global best practice for reporting on a range of economic, environmental and social impacts.

We continue to report in line with the requirements of the GRI and have done so since 2011. This report has been prepared in accordance with the GRI Standards: Core option.

Note that in the following table:

https://www: refers to online content included on the Coats website at www.coats.com

Annual Report: refers to content included within the Coats Group plc Annual Report 2019

Sustainability Report: refers to content included within the Coats Group plc Sustainability Report 2019



GLOBAL REPORTING INITIATIVE (GRI) - INDEX				
Disclosure number	Description	Reference		
	GR	I 102: GENERAL STANDARDS (2016)		
102-1	Name of the organization Activities, brands, products, and	- Annual Report (2019) - P2-3 - Website - https://www.coats.com/ - Annual Report (2019) - P2-3, P8-9		
102-2	services	- Website - https://www.coats.com/		
102-3	Location of headquarters	- Annual Report (2019) - P2-3 - Website - https://www.coats.com/ - Annual Report (2019) - P2-3		
102-4	Location of operations	- Sustainability Report (2019) - About Coats - Website - https://www.coats.com/en/About/Our-Global-Footprint - Annual Report (2019) - P181-186		
102-5	Ownership and legal form	- Website - https://www.coats.com/en/About/Our-heritage - Annual Report (2019) - P2-3, P8-9		
102-6	Markets served	- Sustainability Report (2019) - About Coats - Website - https://www.coats.com, https://www.coats.com/en/About/Our-Global-Footprint - Annual Report (2019) - P2-3, P8-9, P127		
102-7	Scale of the organization	- Website - https://www.coats.com/en/About/Who-we-are; https://www.coats.com/en/About/Our-Global-Footprint; https://www.coats.com/en/Investors/Results/2020/2019-Full-Year-results/Result-Article - Annual Report (2019) - P127, P25-26		
102-8	Information on employees and other workers	- Sustainability Report (2019) - P16 - Website - https://www.coats.com/en/Sustainability/Focus-areas/Social		
102-9 102-10	Supply chain Significant changes to the organization and its supply chain	- Annual Report (2019) - P2-3, P8-12 - Annual Report (2019) - P2-3, P8-12		
102-11	Precautionary Principle or approach	- Annual Report (2019) - P2-3, P8-12 - Annual Report (2019) - P25-30 - Sustainability Report (2019) - P4-7 - Ethics Code - P2-7 - https://www.coats.com/-/media/Coats/Files/policies-and-		
102-12	External initiatives	downloads/Ethics_Code.pdf - Annual Report (2019) - P19-23		
102-13	Membership of associations	- Website - https://www.coats.com/en/Sustainability/Our-approach/Stakeholder- engagement - Annual Report (2019) - P4, P6-7		
102-14	Statement from senior decision- maker	- Sustainability Report (2019) - P1 - Website - https://www.coats.com/en/Sustainability/Our-approach/Our-approach-overview		
102-15	Key impacts, risks, and opportunities	- Annual Report (2019) - P31-39 - Sustainability Report (2019) - P22-23 - Website - https://www.coats.com/en/Sustainability/Our-approach/Our-material-issues		
102-16	Values, principles, standards, and norms of behavior	- Annual Report (2019) - P4, P6-7 - Sustainability Report (2019) - P4.7, P22-23 - Ethics Code - https://www.coats.com/-/media/Coats/Files/policies-and-downloads/Ethics_Code.pdf		
	Mechanisms for advice and	- Whistleblowing policy - https://www.coats.com/-/media/Coats/Files/policies-and-downloads/Whistleblowing_Policy.pdf - Ethics Code - https://www.coats.com/-/media/Coats/Files/policies-and-		
102-17 102-18	concerns about ethics Governance structure	downloads/Ethics_Code.pdf - Annual Report (2019) - P10-12, P50-55, P181-186 - Website - https://www.coats.com/en/About/Corporate-Governance/Corporate-Governance-overview		
		- Annual Report (2019) - P53-58 - Sustainability Report (2019) - P22-23 - Website - https://www.coats.com/en/About/Corporate-Governance/Corporate-		
102-19	Delegating authority Executive-level responsibility for economic, environmental, and	Governance-overview - Annual Report (2019) - P29 - Sustainability Report (2019) - P22-23		
102-20	social topics	- Sustainability Report (2019) - P22-23 - Website - https://www.coats.com/en/About/Management/Group-Executive-Team - Annual Report (2019) - P12, P19-24, P47-49		
102-21	Consulting stakeholders on economic, environmental, and social topics	- Sustainability Report (2019) - P22-23 - Website - Stakeholder engagement - https://www.coats.com/en/Sustainability/Our- approach/Stakeholder-engagement		
102-22	Composition of the highest governance body and its committees	- Annual Report (2019) - P47-71 - Website - About - Corporate governance - https://www.coats.com/en/About/Corporate-Governance/Corporate-Governance-overview		
102-23	Chair of the highest governance body	- Annual Report (2019) - P53-58		



GLOBAL REPORTING INITIATIVE (GRI) - INDEX		
Disclosure number	Description	Reference
102-24	Nominating and selecting the highest governance body	- Annual Report (2019) - P64-65 - Website - https://www.coats.com/en/About/Corporate-Governance/Board-Committees
102-25	Conflicts of interest	- Annual Report (2019) - P66, P73-94
102-26	Role of highest governance body in	- Annual Report (2019) - P31, P59-63
.02 20	setting purpose, values, and	- Sustainability Report (2019) - P22-23
	strategy	- Website - https://www.coats.com/en/About/Corporate-Governance/Board-operations
	Evaluating the highest governance	- Annual Report (2019) - P48-58
102-28	body's performance	- Website - https://www.coats.com/en/About/Corporate-Governance/Board-operations
102-29	Identifying and managing economic, environmental, and social impacts	- Annual Report (2019) - P25-39 - Sustainability Report (2019) - P23
102-30	Effectiveness of risk management processes	- Annual Report (2019) - P59-65 - Website - https://www.coats.com/en/About/Corporate-Governance/Board-Committees
102-30	processes	- Annual Report (2019) - P25-39, P52-56
	Review of economic, environmental,	- Sustainability Report (2019) - P23
102-31	and social topics	- Website - https://www.coats.com/en/About/Corporate-Governance/Board-Committees
	Highest governance body's role in	
102-32	sustainability reporting	- Sustainability Report (2019) - P23
		- Whistleblowing policy - https://www.coats.com/-/media/Coats/Files/policies-and-
102-33	Communicating critical concerns	downloads/Whistleblowing_Policy.pdf
	Nature and total number of critical	
102-34	concerns	-Annual Report (2019) - P67
102-35	Remuneration policies	- Annual Report (2019) - P70-94
	Process for determining	1 1 D 1 (2012)
102-36	remuneration	- Annual Report (2019) - P70-94
400.07	Stakeholders' involvement in	Annual report (2040) - D00
102-37	remuneration	- Annual report (2019) - P90 - Annual Report (2019) - P19-24
		- Website - Stakeholder engagement - https://www.coats.com/en/Sustainability/Our-
102-40	List of stakeholder groups	approach/Stakeholder-engagement
102 10	List of stations and groups	- Sustainability Report (2019) - P16
102-41	Collective bargaining agreements	- Website - https://www.coats.com/en/Sustainability/Focus-areas/Social
	, , , , , , , , , , , , , , , , , , ,	- Annual Report (2019) - P19, P46
		- Sustainability Report (2019) - P23
	Identifying and selecting	- Website - https://www.coats.com/en/Sustainability/Our-approach/Stakeholder-
102-42	stakeholders	engagement
		- Annual Report (2019) - P19-24
	Approach to stakeholder	- Sustainability Report (2019) - P23 - Website - https://www.coats.com/en/Sustainability/Our-approach/Stakeholder-
102-43	engagement	engagement
102 10	ongagomon	- Annual Report (2019) - P27
		- Sustainability Report (2019) - P5-7, P22-23
		- Website - Our Sustainability strategy: https://www.coats.com/en/Sustainability/Our-
102-44	Key topics and concerns raised	approach/Our-Sustainability-strategy
	Entities included in the consolidated	
102-45	financial statements	- Annual Report (2019): P181-186
		- Annual Report (2019) - P6-7, P13-15, P27
	Defining report content and tonic	- Sustainability Report (2019) - P5, P22-23
102-46	Defining report content and topic Boundaries	- Website - Our material issues: https://www.coats.com/en/Sustainability/Our-approach/Our-material-issues
102 -10	Doundarios	- Annual Report (2019) - P6-7, P13-15, P27
		- Sustainability Report (2019) - P5, P22-23
		- Website - Our material issues: https://www.coats.com/en/Sustainability/Our-
102-47	List of material topics	approach/Our-material-issues
		- Annual Report (2019) - when needed
102-48	Restatements of information	- Sustainability Report (2019) - when needed
		- Sustainability Report (2019) - P5, P22-23
100 10	Changes in reporting	- Website - Our Sustainability strategy: https://www.coats.com/en/Sustainability/Our-
102-49	Changes in reporting	approach/Our-Sustainability-strategy
102-50	Reporting period	- Annual Report (2019) - P73 - Sustainability Report (2019) - About Coats
102 30	Roporting period	- Website - https://www.coats.com/en/Investors/Results
102-51	Date of most recent report	https://www.coats.com/en/Sustainability/Policies-and-downloads
	_ sto oot room roport	- Website - Investors - Results, reports and presentations -
102-52	Reporting cycle	https://www.coats.com/en/Investors/Results
		- Annual Report (2019) - P188
	Contact point for questions	- Sustainability Report (2019) - P23, last page
102-53	regarding the report	- Website - https://www.coats.com/en/Investors/Investor-contacts
102 00	regenering are report	
102-54	Claims of reporting in accordance with the GRI Standards	- Website - https://www.coats.com/en/Sustainability/Reporting



GLOBAL REPORTING INITIATIVE (GRI) - INDEX				
Disclosure number	Description	Reference		
102-55	GRI content index	This document is the index.		
102-56	External assurance	- Annual Report (2019) - P102-104		
	GRI 103: MA	NAGEMENT APPROACH (2016) [for series 200]		
103-1	Explanation of the material topic and its Boundary	- Annual Report (2019) - P2-3, P25-30 - Sustainability Report (2019) - P5, P22-23 - Website - Our Sustainability strategy: https://www.coats.com/en/Sustainability/Our-approach/Our-Sustainability-strategy		
103-2	The management approach and its components	- Annual Report (2019) - P25-30 - Sustainability Report (2019) - P2-21 - Website - https://www.coats.com/en/Sustainability/Our-approach/Our-economic-contribution		
103-3	Evaluation of the management	- Annual Report (2019) - P25-30 - Sustainability Report (2019) - P2-21		
103-3	approach			
	GRI 2	201: ECONOMIC PERFORMANCE (2016)		
201-1	Direct economic value generated and distributed	- Annual Report (2019) - P10, P44, P118-121, P129 - Website - https://www.coats.com/en/Sustainability/Our-approach/Our-economic-contribution		
201-3	Defined benefit plan obligations and other retirement plans	- Annual Report (2019) - P128-138		
	Financial assistance received from			
201-4	government	- Annual Report (2019) - P95-178		
		03: INDIRECT ECONOMIC IMPACT (2016)		
203-1	Infrastructure investments and services supported	- Annual Report (2019) - P44-45, P22 - Sustainability Report (2019) - P18-19		
203-2	Significant indirect economic impacts	- Annual Report (2019) - P44-45		
200 2		GRI 205: ANTI-CORRUPTION (2016)		
		- Annual Report (2019) - P30, P32, P34, P37, P67		
205-1	Operations assessed for risks related to corruption	- Sustainability Report (2019) - P4, P15 - Anti-Bribery and Anti-Corruption Policy - https://www.coats.com/-/media/Coats/Files/policies-and-downloads/Anti-bribery-and-Anti-corruption-Policy-2019.pdf		
205-2	Communication and training about anti-corruption policies and procedures	- Annual Report (2019) - P30, P32, P34, P37, P67 - Sustainability Report (2019) - P4, P15 - Anti-Bribery and Anti-Corruption Policy - https://www.coats.com/-/media/Coats/Files/policies-and-downloads/Anti-bribery-and-Anti-corruption-Policy-2019.pdf		
205-3	Confirmed incidents of corruption and actions taken	- Sustainability Report (2019) - P15		
200-0	ן מווע מכנוטווס נמתכוז			
		GRI 207: TAX (2019) - Annual Report (2019) - P44-45, P61-62, P98, P118, P125-126, P129-130, P154		
207-1	Approach to tax	- Tax Strategy - https://www.coats.com/en/Sustainability/Our-approach/Coats-tax-strategy		
207-2	Tax governance, control, and risk management	- Annual Report (2019) - P44-45, P61-62, P98, P118, P125-126, P129-130, P154 - Tax Strategy - https://www.coats.com/en/Sustainability/Our-approach/Coats-tax-strategy		
	Stakeholder engagement and management of concerns related to			
207-3	tax Country-by-country reporting	- Tax Strategy - https://www.coats.com/en/Sustainability/Our-approach/Coats-tax-strategy Annual Report (2019) - P129-130		
		NAGEMENT APPROACH (2016) [for series 300]		
	OKI 103. MA	- Annual Report (2019) - P2-3, P25-30		
103-1	Explanation of the material topic and its Boundary	- Sustainability Report (2019) - P4-7, P22-23 - Website - Our Sustainability strategy: https://www.coats.com/en/Sustainability/Our-approach/Our-Sustainability-strategy		
103-2	The management approach and its components	- Annual Report (2019) - P25-30 - Sustainability Report (2019) - P8-21 - Website - https://www.coats.com/en/Sustainability/Focus-areas		
103-3	Evaluation of the management approach	- Annual Report (2019) - P25-30 - Sustainability Report (2019) - P8-21 - Website - https://www.coats.com/en/Sustainability/Focus-areas		



	GLOBAL REPORTING INITIATIVE (GRI) - INDEX			
Disclosure number	Description	Reference		
		GRI 301: MATERIALS (2016)		
301-1	Materials used by weight or volume	- Annual Report (2019) - P27-30 - Sustainability Report (2019) - P20-21, Performance Summary - Website - https://www.coats.com/en/Sustainability/Focus-areas/Living-Sustainably - Annual Report (2019) - P27-30		
301-2	Recycled input materials used	- Sustainability Report (2019) - P20-21, Performance Summary - Website - https://www.coats.com/en/Sustainability/Focus-areas/Living-Sustainably		
3012	receycled input materials used	GRI 302: ENERGY (2016)		
		- Annual Report (2019) - P27-30		
302-1	Energy consumption within the organization	- Sustainability Report (2019) - P10-11, Performance Summary - Website - https://www.coats.com/en/Sustainability/Focus-areas/Energy - Annual Report (2019) - P27-30		
302-3	Energy intensity	- Sustainability Report (2019) - P10-11, Performance Summary - Website - https://www.coats.com/en/Sustainability/Focus-areas/Energy		
302-4	Reduction of energy consumption	- Annual Report (2019) - P27-30 - Sustainability Report (2019) - P10-11, Performance Summary - Website - https://www.coats.com/en/Sustainability/Focus-areas/Energy		
302-5	Reductions in energy requirements of products and services	- Annual Report (2019) - P27-30 - Sustainability Report (2019) - P10-11, Performance Summary - Website - https://www.coats.com/en/Sustainability/Focus-areas/Energy		
		303: WATER AND EFFLUENTS (2018)		
		- Annual Report (2019) - P25-30		
303-1	Interactions with water as a shared resource	- Sustainability Report (2019) - P8-9, p12-13 Performance Summary - Website - https://www.coats.com/en/Sustainability/Focus-areas/Water, https://www.coats.com/en/Sustainability/Focus-areas/Effluent-and-Emissions		
303-2	Management of water discharge- related impacts	- Annual Report (2019) - P25-30 - Sustainability Report (2019) - P12-13, Performance Summary - Website - https://www.coats.com/en/Sustainability/Focus-areas/Effluent-and-Emissions		
303-5	Water consumption	- Annual Report (2019) - P25-30 - Sustainability Report (2019) - P8-9, Performance Summary - Website - https://www.coats.com/en/Sustainability/Focus-areas/Water		
		GRI 305: EMISSIONS (2016)		
305-1	Direct (Scope 1) GHG emissions	- Annual Report (2019) - P25-30 - Sustainability Report (2019) - P10-11, Performance Summary - Website - https://www.coats.com/en/Sustainability/Focus-areas/Energy		
305-2	Energy indirect (Scope 2) GHG emissions	- Annual Report (2019) - P25-30 - Sustainability Report (2019) - P10-11, Performance Summary - Website - https://www.coats.com/en/Sustainability/Focus-areas/Energy		
305-4	GHG emissions intensity	- Annual Report (2019) - P25-30 - Sustainability Report (2019) - P10-11, Performance Summary - Website - https://www.coats.com/en/Sustainability/Focus-areas/Energy		
305-5	Reduction of GHG emissions	- Annual Report (2019) - P25-30 - Sustainability Report (2019) - P10-11, Performance Summary - Website - https://www.coats.com/en/Sustainability/Focus-areas/Energy		
	GRI	306: EFFLUENTS AND WASTE (2016)		
306-1	Water discharge by quality and destination	- Annual Report (2019) - P25-30 - Sustainability Report (2019) - P12-13, Performance Summary		
306-2	Waste by type and disposal method	- Website - https://www.coats.com/en/Sustainability/Focus-areas/Effluent-and-Emissions - Sustainability Report (2019) - P20-21 - Website https://www.coats.com/en/Sustainability/Focus-areas/Living-Sustainably		
	GRI 307	: ENVIRONMENTAL COMPLIANCE (2016)		
307-1	Non-compliance with environmental laws and regulations	- Sustainability Report (2019) - Performance Summary - Website - https://www.coats.com/en/Sustainability/Focus-areas/Effluent-and-Emissions		
	GRI 103: MA	NAGEMENT APPROACH (2016) [for series 400]		
		- Annual Report (2019) - P2-3, P25-30		
103-1	Explanation of the material topic and its Boundary	- Sustainability Report (2019) - P4-7, P22-23 - Website - Our Sustainability strategy: https://www.coats.com/en/Sustainability/Our-approach/Our-Sustainability-strategy		
103-1	The management approach and its components	- Annual Report (2019) - P25-30 - Sustainability Report (2019) - P8-21		
	1 200.0000			



GLOBAL REPORTING INITIATIVE (GRI) - INDEX			
Disclosure number	Description	Reference	
103-3	Evaluation of the management approach	- Website - https://www.coats.com/en/Sustainability/Focus-areas/Social - Annual Report (2019) - P25-30 - Sustainability Report (2019) - P8-21 - Website - https://www.coats.com/en/Sustainability/Focus-areas/Social	
	GRI 403: O	CCUPATIONAL HEALTH AND SAFETY (2018)	
403-1	Occupational health and safety management system	- Annual Report (2019): P25-26 - Sustainability Report (2019): P17, Performance Summary - Health and Safety Policy - https://www.coats.com/-/media/Coats/Files/policies-and-downloads/Health-and-Safety-Policy-2019.pdf	
403-2	Hazard identification, risk assessment, and incident investigation	- Annual Report (2019): P25-26 - Sustainability Report (2019): P17, Performance Summary - Website - https://www.coats.com/en/Sustainability/Focus-areas/Social	
403-3	Occupational health services	- Annual Report (2019): P25-26 - Sustainability Report (2019): P17, Performance Summary - Website - https://www.coats.com/en/Sustainability/Focus-areas/Social	
403-4	Worker participation, consultation, and communication on occupational health and safety	- Annual Report (2019): P25-26 - Sustainability Report (2019): P17, Performance Summary - Website - https://www.coats.com/en/Sustainability/Focus-areas/Social - Annual Report (2019): P25-26	
403-5	Worker training on occupational health and safety	- Sustainability Report (2019): P17, Performance Summary - Website - https://www.coats.com/en/Sustainability/Focus-areas/Social	
403-6	Promotion of worker health	- Annual Report (2019): P25-26 - Sustainability Report (2019): P17, Performance Summary - Website - https://www.coats.com/en/Sustainability/Focus-areas/Social	
403-7	Prevention and mitigation of occupational health and safety impacts directly linked by business relationship	- Annual Report (2019): P25-26 - Sustainability Report (2019): P17, Performance Summary - Website - https://www.coats.com/en/Sustainability/Focus-areas/Social	
403-8	Workers covered by an occupational health and safety management system	- Annual Report (2019): P25-26 - Sustainability Report (2019): P17, Performance Summary - Website - https://www.coats.com/en/Sustainability/Focus-areas/Social	
403-9	Work-related injuries	- Annual Report (2019): P25-26 - Sustainability Report (2019): P17, Performance Summary - Website - https://www.coats.com/en/Sustainability/Focus-areas/Social	
403-10	Work-related ill health	- Annual Report (2019): P25-26 - Sustainability Report (2019): P17, Performance Summary - Website - https://www.coats.com/en/Sustainability/Focus-areas/Social	
	GRI 4	04: TRAINING AND EDUCATION (2016)	
404-1	Average hours of training per year per employee	- Annual Report (2019) - P25-30 - Sustainability Report (2019) - P14-19, Performance Summary - Website - https://www.coats.com/en/Sustainability/Focus-areas/Social	
404-2	Programs for upgrading employee skills and transition assistance programs	- Annual Report (2019) - P25-30 - Sustainability Report (2019) - P14-19, Performance Summary - Website - https://www.coats.com/en/Sustainability/Focus-areas/Social	
404-3	Percentage of employees receiving regular performance and career development reviews	- Annual Report (2019) - P25-30 - Sustainability Report (2019) - P16-17, - Website - https://www.coats.com/en/Sustainability/Focus-areas/Social	
	GRI 405: DI	IVERSITY AND EQUAL OPPORTUNITY (2016)	
405-1	Diversity of governance bodies and employees	- Annual Report (2019) - P25-30 - Sustainability Report (2019) - P14-19, Performance Summary - Website - https://www.coats.com/en/Sustainability/Focus-areas/Social	
	GRI 41	2: HUMAN RIGHTS ASSESSMENT (2016)	
412-1	Operations that have been subject to human rights reviews or impact assessments	- Modern Slavery Act Statement (2020) - https://www.coats.com/en/Modern-Slavery-Act- Statement	
412-2	Employee training on human rights policies or procedures	- Annual Report (2019) - P25-30 - Sustainability Report (2019) - P4-5, P14-18 Performance Summary - Website - https://www.coats.com/en/Sustainability/Focus-areas/Social - Modern Slavery Act Statement (2020) - https://www.coats.com/en/Modern-Slavery-Act-Statement	
		GRI 415: PUBLIC POLICY (2016)	
415-1	Political contributions	- Annual Report (2019) - P67	

