

COATS IS THE WORLD'S LEADING INDUSTRIAL THREAD MANUFACTURER AND A MAJOR PLAYER IN THE AMERICAS TEXTILE CRAFTS MARKET. HEADQUARTERED IN THE UK, WE EMPLOY SOME 19,000 PEOPLE AND IN 2016 GENERATED REVENUES OF \$1.5BN

INDUSTRIAL

2016 revenue: \$1,221m

Apparel & Footwear

to the global Apparel

- Threads
- Zips
- Trims
- Technology solutions

Performance Materials

and supply of high technology

Automotive, household and recreation, medical, health and food; safety; telecoms; composites; mechanical rubber goods; other industrial

CRAFTS Americas Crafts

2016 revenue: \$236m hand knitting yarns,

Key brands include: Red Heart, Coats & Clark Dual Duty XP, Anchor FreeSpirit and Cisne

#1 thread supplier

World's leading thread producer for the Apparel and Footwear industries

Technology solutions

for brands, retailers and partners

Leading position

In Performance Materials high performance threads and yarns

Largest player

Productivity improvements In the North America textile crafts market

2016 performance

\$1,457m

Revenue up 2%

\$158m

Pre-exceptional operating profit up 16%

\$78m

Adjusted free cash flow

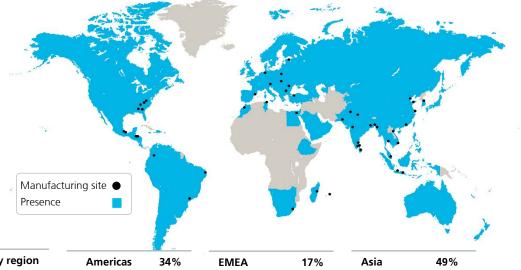


| A&F | • | 67% |
|--------|---|-----|
| PM | | 17% |
| Crafts | | 16% |

Global footprint

Our sales presence in over 100 countries and digital platforms enable us to serve customers wherever they are located.

With employees across six continents, and some 50 manufacturing sites, we have an unrivalled global manufacturing footprint.



Revenue by region