

## 56 Five year statistics

	2002	2001	2000	1999	1998
	£m	Restated £m	£m	£m	£m
Turnover	<b>1,155.6</b>	1,247.0	1,596.1	1,679.5	2,082.9
Operating profit before exceptional items	<b>40.2</b>	35.9	50.4	15.6	88.5
FRS3 exceptional items	<b>(1.4)</b>	(13.2)	(81.2)	86.9	(18.1)
Profit/(loss) before interest and associated companies	<b>38.8</b>	22.7	(30.8)	102.5	70.4
Share of profits of associated companies	<b>0.9</b>	0.6	0.6	(0.4)	(0.4)
Amounts written off investments	<b>–</b>	–	–	(16.8)	–
Net interest	<b>(9.4)</b>	(10.5)	(20.1)	(21.7)	(34.5)
Other finance income	<b>14.3</b>	10.2	19.2	–	–
Profit/(loss) before taxation	<b>44.6</b>	23.0	(31.1)	63.6	35.5
Taxation	<b>(9.1)</b>	(11.0)	(16.8)	(31.3)	(56.2)
Profit/(loss) after taxation	<b>35.5</b>	12.0	(47.9)	32.3	(20.7)
Preference dividends and minority interests	<b>(5.9)</b>	(1.8)	(15.5)	(3.7)	(5.9)
Profit/(loss) attributable to ordinary shareholders	<b>29.6</b>	10.2	(63.4)	28.6	(26.6)
Ordinary dividends	<b>(28.4)</b>	(21.1)	(21.1)	(21.1)	(20.9)
Profit/(loss) retained	<b>1.2</b>	(10.9)	(84.5)	7.5	(47.5)
Basic earnings/(loss) per ordinary share	<b>4.2p</b>	1.4p	(9.0)p	4.1p	(3.8)p
Headline earnings/(loss) per share	<b>3.8p</b>	2.8p	3.9p	(4.3)p	(1.4)p
Dividends per ordinary share (conventional equivalent)	<b>4.0p</b>	3.0p	3.0p	3.0p	3.0p
Goodwill, fixed assets and investments	<b>422.4</b>	455.9	485.0	540.1	626.6
Net current assets	<b>171.4</b>	275.1	298.4	574.4	472.7
Total assets less current liabilities	<b>593.8</b>	731.0	783.4	1,114.5	1,099.3
Creditors due after more than one year	<b>(8.1)</b>	(82.5)	(88.1)	(210.4)	(269.0)
Provisions for liabilities and charges	<b>(54.3)</b>	(68.7)	(56.3)	(128.1)	(120.8)
Net pension (liabilities)/assets	<b>(29.8)</b>	0.9	(3.8)	–	–
Net assets	<b>501.6</b>	580.7	635.2	776.0	709.5
Net debt	<b>104.4</b>	128.1	148.2	125.1	320.8
Net asset value per ordinary share	<b>63.4p</b>	71.0p	77.1p	99.0p	88.9p
Net gearing including convertible debt	<b>20.8%</b>	22.1%	23.3%	16.1%	45.2%
Cash inflow from normal operating activities	<b>119.5</b>	114.4	113.2	158.5	222.9
Net cash inflow from operating activities	<b>100.7</b>	86.9	73.3	118.4	187.1
Decrease/(increase) in net debt	<b>23.7</b>	20.1	(23.1)	195.7	41.1
Free cash flow	<b>46.3</b>	35.5	1.3	40.9	61.2

### Note

The 2002 and 2001 figures above reflect FRS19 – Deferred tax. The 2002, 2001, and 2000 figures above reflect FRS17 – Retirement Benefits. The information required to restate earlier years is not available.