

Five year statistics

	2000 £m	1999 £m	1998 £m	1997 £m	1996 £m
Turnover	1,596.1	1,679.5	2,082.9	2,358.5	2,455.1
Operating profit before exceptional items	106.1	92.7	115.8	135.6	174.3
Exceptional items	(36.3)	(77.1)	(28.9)	(47.9)	(54.9)
Less: prior year provision	–	–	1.6	–	–
Operating profit	69.8	15.6	88.5	87.7	119.4
FRS3 exceptional items	(80.2)	86.9	(18.1)	(19.6)	11.1
(Loss)/profit before interest and associated companies	(10.4)	102.5	70.4	68.1	130.5
Share of profits of associated companies	0.6	(0.4)	(0.4)	(0.5)	0.2
Amounts written off investments	–	(16.8)	–	–	–
Net interest	(20.1)	(21.7)	(34.5)	(34.3)	(36.3)
(Loss)/profit before taxation	(29.9)	63.6	35.5	33.3	94.4
Taxation	(17.4)	(31.3)	(56.2)	(23.6)	(34.1)
(Loss)/profit after taxation	(47.3)	32.3	(20.7)	9.7	60.3
Preference dividends and minority interests	(15.5)	(3.7)	(5.9)	(9.7)	(4.5)
(Loss)/profit attributable to ordinary shareholders	(62.8)	28.6	(26.6)	0.0	55.8
Ordinary dividends	(21.1)	(21.1)	(20.9)	(33.1)	(68.4)
(Loss)/profit retained	(83.9)	7.5	(47.5)	(33.1)	(12.6)
Basic (loss)/earnings per ordinary share	(8.9)p	4.1p	(3.8)p	nil	8.0p
Diluted (loss)earnings per ordinary share	(8.9)p	4.1p	(3.8)p	nil	7.9p
Headline earnings/(loss) per share	3.8p	(4.3)p	(1.4)p	2.8p	6.7p
Dividends per ordinary share	3.0p	3.0p	3.0p	4.7p	8.8p
Goodwill, fixed assets and investments	485.0	540.1	626.6	637.5	637.1
Net current assets	480.0	574.4	472.7	527.0	638.2
Total assets less current liabilities	965.0	1,114.5	1,099.3	1,164.5	1,275.3
Creditors due after more than one year	(101.5)	(210.4)	(269.0)	(294.7)	(361.4)
Provisions for liabilities and charges	(151.6)	(128.1)	(120.8)	(114.0)	(112.9)
Net assets	711.9	776.0	709.5	755.8	801.0
Net debt	148.2	125.1	320.8	361.9	294.5
Net asset value per ordinary share	88.0p	99.0p	88.9p	94.6p	103.1p
Net gearing including convertible debt	20.8%	16.1%	45.2%	47.9%	36.8%
Cash inflow from normal operating activities	113.2	158.5	222.9	210.3	240.2
Net cash inflow from operating activities	73.3	118.4	187.1	177.3	205.6
(Increase)/decrease in net debt	(23.1)	195.7	41.1	(67.4)	(0.7)
Free cash flow	1.3	40.9	61.2	(8.8)	41.2