

Cash flow statement

For the year ended 31 December 2000	Notes	2000 £m	1999 £m
Net cash inflow from operating activities	32	73.3	118.4
Returns on investments and servicing of finance			
Interest received		5.4	9.0
Interest paid		(21.9)	(25.1)
Cost of financing convertible debt		(3.8)	(4.5)
Interest element of finance lease rental payments		(2.3)	(3.4)
Income from investments		0.9	0.5
Preference dividends paid		(0.7)	(0.7)
Dividends paid to minority shareholders		(4.5)	(4.5)
Net cash outflow for returns on investments and servicing of finance		(26.9)	(28.7)
Taxation		(14.1)	(19.6)
Capital expenditure and financial investment			
Purchase of tangible fixed assets		(51.7)	(57.4)
Purchase of fixed asset investments		(0.1)	–
Sale of tangible fixed assets		19.5	17.6
Sale of fixed asset investments		1.3	10.1
Sale and leaseback of plant and machinery		–	0.5
Net cash outflow for capital expenditure and financial investment		(31.0)	(29.2)
Acquisitions and disposals			
Purchase of subsidiary undertakings	32	(3.7)	(77.1)
Net cash acquired with subsidiaries		–	2.5
Sale of subsidiary undertakings	32	34.1	293.2
Net overdrafts/(cash) disposed with subsidiaries		1.9	(15.4)
Sale of businesses held for resale	32	0.5	2.2
Net cash inflow for acquisitions and disposals		32.8	205.4
Equity dividends paid		(21.1)	(10.6)
Management of liquid resources			
Decrease/(increase) in short term deposits		18.1	(16.4)
Purchase of current asset investments		(46.5)	–
Sale of current asset investments		27.2	–
Net cash (outflow) from management of liquid resources		(1.2)	(16.4)
Financing			
(Decrease) in borrowings	32	(33.7)	(202.0)
Net cash (outflow) from financing		(33.7)	(202.0)
(Decrease)/increase in cash	32	(21.9)	17.3
Reconciliation of net cash flow to movement in net debt			
(Decrease)/increase in cash		(21.9)	17.3
Cash outflow from change in debt and lease financing		33.7	202.0
Cash (inflow)/outflow from change in short term deposits		(18.1)	16.4
Change in net debt resulting from cash flows		(6.3)	235.7
New finance leases		–	(0.8)
Loan notes issued in respect of acquisitions		–	(4.2)
Loans and finance leases acquired with subsidiaries		0.2	(32.7)
Loans and finance leases disposed with subsidiaries		0.2	11.4
Other		(0.2)	–
Exchange		(17.0)	(13.7)
(Increase)/decrease in net debt		(23.1)	195.7
Net debt at 1 January		(125.1)	(320.8)
Net debt at 31 December	32	(148.2)	(125.1)